

THE INVENTION OF TOMORROW

CRAFTING OUR NEW COLLECTIVE NARRATIVE



Dr. Fred Hu
FOUNDER, CHAIRMAN & CEO, PRIMAVERA CAPITAL GROUP

OUR NAME is a REFERENCE to an OLD CHINESE PROVERB that REMINDS us to...
EMBRACE DILIGENCE, PRUDENCE, & PATIENCE



CHINA'S LONG-TERM STRATEGY has BEEN MISINTERPRETED as a RETURN for the MADIST APPROACH, WHEN in REALITY WHAT we WANT is GROWTH with EQUITY!

& WHAT COULD BE WRONG WITH THAT!

FIRESIDE CHAT with Dr Fred Hu



CHINA is CAUTIOUS to NOT GIVE UP ECONOMIC GROWTH for POLITICAL STABILITY

THERE is a GROWING RECOGNITION of CHINA'S PRESENCE on the GLOBAL STAGE!

BUT its RELATIONSHIP with TRANSPARENCY REMAINS a WEAKNESS it NEEDS to ADDRESS for INVESTORS.



THERE is a lot of SYNERGY BETWEEN CHINA & SOUTH EAST ASIA!



WHILE CHINA'S CURRENT REGULATORY SITUATION COULD SCARE OFF TECH INVESTORS in the SHORT-TERM,

THE ISSUES AFFECTING TECH are GLOBAL, & SOON there WILL be NO REGULATORY SAFE HAVENS for BIG TECH



MORE than ANY OTHER TOOL, EDUCATION is KEY to CLOSING the PROSPERITY GAP



FIRESIDE CHAT with MANNY MACEDA



Manny Maceda
WORLDWIDE MANAGING PARTNER,
CEO & CHAIRMAN OF THE BOARD OF
BAIN & COMPANY

WHERE is TRANSFORMATION HEADED?

FOR HOUSEHOLDS, BUSINESSES, & GOVERNMENT?

3 THINGS:

- RISE of DIGITAL
- COVID's IMPACT
- ERA of ESG

DIGITAL TRANSFORMATION in the LAST 5 YEARS:

- NEW CLOUD COMPUTING, TECH: AUTOMATION
- CHANGING BUSINESS MODEL: DIGITAL ECOSYSTEM & PLATFORM PROVIDERS
- CUSTOMER: PERSONALIZATION CENTRICITY & ULTRA-CONVENIENCE

DEGREE of DIGITAL DISRUPTION

- GRADE 1** DIGITAL, BUT NOT YET a STRONG SOURCE of COMPETITIVE ADVANTAGE
- GRADE 2** DIGITAL CAPABILITIES BECOME a MUST to MAINTAIN COMPETITIVE ADVANTAGE
- GRADE 3** SEAMLESS DIGITAL INTERGRATION is CRITICAL

5 KEY LEARNINGS COVID HAS HIGHLIGHTED

1. NO DIGITAL TRANSFORMATION without TECH TRANSFORMATION
2. CHANGING PEOPLE is HARDER than CHANGING TECHNOLOGY
3. SPONSORS are KEY for SUCCESS
4. INNOVATION REQUIRES FREEDOM & RISK-TAKING
5. INCREMENTAL SCALING PAYS OVER 'BIG BANG'

THIS PERIOD DURING COVID HAS SHOWN US HOW

FAST WE CAN MOVE DURING a CRISIS!

WHILE MANY COMPANIES THAT'VE SIGNED UP to BE NET ZERO CARBON by 2030/2050/2060

MOST of US DON'T KNOW HOW to GET THERE!

TOP 10 DIGITAL APPLICATIONS to ACCELERATE SUSTAINABILITY OUTCOMES:

1. IMPROVE DATA PRIVACY & SECURITY
2. OPTIMISE RESOURCES
3. IMPROVE EMPLOYEE WORK QUALITY & SAFETY
4. ENABLE DATA GATHERING & SHARING
5. INCREASE PRODUCT SAFETY CONTROLS
6. REDUCE CARBON EMISSIONS
7. INCREASE ENERGY, WATER, or FUEL EFFICIENCY
8. OPTIMISE PROCESSES
9. ENABLE NEW HYBRID WORKING MODELS
10. CREATE SUPPLY CHAIN TRACEABILITY & TRANSPARENCY

IN THE NEXT 5 YEARS of DIGITAL TRENDS that'll HAVE IMPACT on ASIA:

- CLOUD COMPUTING
- BLOCKCHAIN as an ACTUAL ENABLER
- HIGHER IMPROVEMENT of MACHINE LEARNING & A.I.

HOW SHOULD BUSINESSES approach THIS MOVING FORWARD?

- SPEED MATTERS
- ABLE to SCALE
- HAVE an ACTUAL:
 - STRATEGY
 - BUSINESS MODEL
 - RIGHT ENABLERS
 - ORCHESTRATE MANY THINGS



FIRESIDE CHAT with ROBERT F. SMITH

TIPS for SUCCEEDING IN YOUR BUSINESS:

- 1 CREATE A SUSTAINABLE BUSINESS MODEL
GROW BUSINESS to FULL POTENTIAL
- 2 CONTINUOUSLY IMPROVE
HAVE A TEAM THAT STRIVES to IMPROVE; ACCEPT NEW IDEAS & NEW PEOPLE



CREATE the OPPORTUNITY for PEOPLE to GROW to BE THEIR BEST SELVES



THE 2% SOLUTION

LARGE CORPORATES SHOULD SET ASIDE EARNINGS to HELP IMPOVERISHED COMMUNITIES



FOCUS & EXPERTISE IN ENTERPRISE SOFTWARE



EVALUATED OVER 8000+ DEALS



EXPERIENCE IN ENTERPRISE SOFTWARE SECTOR for OVER 20 YEARS

WORKED TOGETHER WITH ENTREPRENEURS

ALLOWED TEAM to REPLICATE & ACCELERATE LEARNING BASED ENVIRONMENT

DON'T COMPARE YOURSELF to EVERYONE ELSE IN the MARKET, LOOK AT HOW YOU CAN BE YOUR BEST SELF



HAVING FOCUS DOESN'T MEAN YOU DON'T LISTEN

IN MALAYSIA, YOUR GREATEST ASSET IS YOUR PEOPLE (YOUR MINDS!)



RUN YOUR OWN RACE!



Robert F. Smith
FOUNDER, CHAIRMAN & CEO,
VISTA EQUITY PARTNERS



CORE SESSION 1: MACRO & MARKETS – COVID, CONVERGENCE, CORRELATIONS

WE are SEEING MULTI-SPEED ECONOMIC RECOVERY

THE PANDEMIC is NOT GOING to END ANY TIME SOON...



IT'S DEPENDANT on HOW DEDICATED COUNTRIES are to SUSTAIN RECOVERY

EXPECT the CHINESE MARKET to MATCH the US by the END of the DECADE!

EVEN WHILE we are STILL at the PANDEMIC STAGE, PENT UP CONSUMER DEMAND has MADE its WAY ONLINE

COUNTRIES are BEGINNING to BREAK the LINK BETWEEN COVID & MOBILITY

REGULATORY RISK is an ENVIRONMENT that INVESTORS have to be MINDFUL of!

ALTERNATIVE DATA is NO LONGER an ALTERNATIVE, NOR is it OPTIONAL any LONGER



WE CANNOT do the E, BEFORE WE TACKLE the S & G.

DOES MALAYSIA have the FIREPOWER to WAKE UP?

THE 3 KEYS for MALAYSIA:

- RESTRUCTURE
- REFORM
- REBUILD

MAYBE, LEANING towards YES, as LONG as we KEEP TRACK of the NARRATIVE.

INVESTING in CHINA is NOT OPTIONAL! THE QUESTION IS: HOW?

DIVERSIFY RISK, be DISCIPLINED & OPPORTUNISTIC, & LOOK at WORKING FACTORS.



SPECIAL ADDRESS: "THE GLOBAL HUMAN SELF"



Tamim Ansary
AUTHOR, TEACHER & LECTURER

HUMANS ARE INDIVIDUALS,
BUT WE CAN'T SURVIVE
INDIVIDUALLY

WE ARE SITUATED
IN A PLANET IN
CRISIS



WHICH REQUIRES
A RESPONSE
from HUMANS



COMPLICATIONS:
THE PERSISTENCE
of OTHERNESS



DIFFERENT
POINTS of VIEWS

CULTURES
LANGUAGES
MORALS

LET'S US BUILD
A SHARED
IDENTITY

LANGUAGE
&
CULTURE
KEEPS US
TOGETHER
& SETS US
APART

TECHNOLOGY
ISN'T THE
SOLUTION-
IT CAN REMOVE TRUST

ALGORITHMS
ARE FUNNELING
ALL of US INTO
CONVERSATIONS
WITH OURSELVES

THE
GLOBAL
HUMAN
SELF:



"WE"
A COLLECTION of
the "COLLECTIVE-SELF"

HOW DO WE KEEP LIVES
INTERWOVEN & NOT SEPARATE
to OUR OWN SELF-STORY?

SOLUTION:
ACTUAL SOCIAL RELATIONSHIPS
to SEE OTHER POINT of VIEWS

HOW ARE WE MAKING
USE of TECHNOLOGY?

HOW IS TECHNOLOGY
MAKING USE of US?





SPECIAL ADDRESS: SHAPING A SUSTAINABLE ENERGY FUTURE



THE ECONOMIC ACTIVITY WE SEE TODAY HAS BEEN **ACCELERATED** by ECONOMIC STIMULUS

MACH CANSE REPORT 10 TRILLION (3X 2008 CRISIS)



THE GREAT RESET:
 OUTLOOK for THE INDUSTRY & **HOW WILL WE THRIVE & SURVIVE**



Tengku Muhammad Taufik
 PRESIDENT & GROUP CEO, PETRONAS

2 MAJOR TASKS:

GROWING ENERGY NEEDS

CONTEND WITH ENERGY TRILEMMA:

- AFFORDABILITY
- RELIABILITY
- SUSTAINABILITY

RENEWABLES ALONE CANNOT MEET INCREASE IN ENERGY DEMANDS



RESPONDING to ENERGY TRANSITION WITH A **3-PRONGED GROWTH STRATEGY**

OIL & GAS WILL CONTINUE to PLAY CRITICAL ROLES IN THE ENERGY MIX



3 STRATEGY APPROACH for ENERGY TRANSITION:

- PURE LOW CARBON PLAY:** SWITCH from CARBONS to ELECTRONS
- INTEGRATED ENERGY PLAYER**
- TECH THAT REDUCES EMISSIONS**

SUSTAINABILITY IS NO LONGER OPTIONAL!



TO ACHIEVE CARBON NEUTRALITY WE NEED BOTH SOCIETY'S & THE GOVERNMENT'S **SUPPORT!**

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MAY WE CREATE a BETTER FUTURE for MALAYSIA

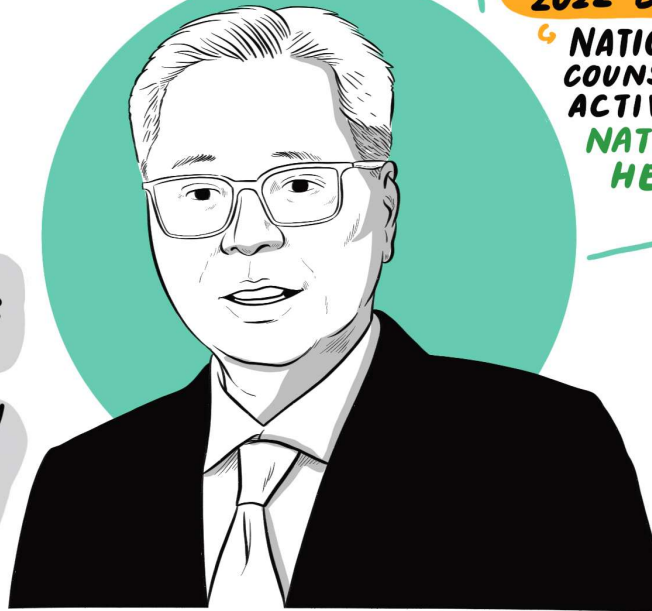
IN 2020 & 2021, THE PANDEMIC has EVOLVED into an ECONOMIC & HUMANITARIAN CRISIS

IT IS CHANGING INTO an ECONOMIC KNOCK-OUT BLOW

THE VIRUS HAS ONLY 1 GOAL: ITS REPRODUCTION

WE'RE CONTINUOUSLY REVIEWING POLICIES

- ↳ SOPs
- ↳ MOVEMENT CONTROL PROCEEDS
- ↳ QUARANTINE MEASURES



YAB Dato' Sri Ismail Sabri Yaakob
PRIME MINISTER of MALAYSIA, MANAGING DIRECTOR, KHAZANAH NASIONAL BERHAD

FROM DEALING with the PANDEMIC to LIVING with the VIRUS

12 MALAYSIA PLAN:

• ENSURE BASIC NEEDS

• 2022 BUDGET

↳ NATIONAL RECOVERY COUNSEL WILL PLAY an ACTIVE ROLE in the NATION'S ECONOMIC HEALTH

OPENING ADDRESS

• RESET the ECONOMY, WELLBEING & ADVANCING ECONOMY



WE MUST TAKE ON a ALL-OF-MALAYSIA APPROACH!

UPHOLD "LEAVING NO ONE BEHIND"

POLITICAL OPINIONS should NOT AFFECT the END GOAL!



CHAOS & DISRUPTION

INEQUALITY over DIFFERENT AFFECTED GROUPS



CLIMATE CHANGE

ALL WEAKNESS have been EXPOSED!

WE CAN NO LONGER GO BACK TO THE PAST!

