



**DEBUGGING UNCERTAINTY**

**Lessons from the Grasshopper  
and the Ant on Living with Risk**

**DAY 1 PROGRAMME**

**Monday, 6 October 2025 (Malaysia Time)**

**Grand Ballroom, Mandarin Oriental Kuala Lumpur | Virtual Platform**

- 8:00am - 9:15am **BREAKFAST**
- 9:30am - 9:45am **WELCOME REMARKS**  
Dato' Amirul Feisal Wan Zahir, *Managing Director, Khazanah Nasional Berhad*
- 9:50am - 10:35am **KEYNOTE ADDRESS: Rising to the Challenge of an Age of Uncertainty**  
Prof Sir David Spiegelhalter, *Emeritus Professor of Statistics, University of Cambridge*  
Introducer: Suhana Dewi Selamat, *Head, Governance, Risk & Compliance, Khazanah Nasional Berhad*
- 10:40am - 11:40am **CORE SESSION 1: MACRO AND MARKETS**  
*Is There Light at the End of the Tunnel?*  
Allen Ng, *Group Head & Principal Economist, ASEAN+3 Macroeconomic Research Office (AMRO)*  
Kevin Bong, *Managing Director and Head of Portfolio Design & Construction, Total Fund Management, CPP Investments*  
Shan Guo, *Partner, Hutong Research*  
Moderator: Mohamed Ridzuan Mohamed, *Director, Research, Khazanah Nasional Berhad*
- 11:45am - 12:30pm **SPECIAL SESSION: Investment Portfolio Management**  
Jayne Bok, *Head of Investments, Asia, Willis Towers Watson (WTW)*  
Dr Mark Machin, *Founder & Managing Partner, Intrepid Growth Partners*  
Moderator: Hisham Hamdan, *Chief Investment Officer, Khazanah Nasional Berhad*
- 12:30pm - 1:50pm **LUNCH BREAK**
- 2:00pm - 3:00pm **CORE SESSION 2: FIRMS AND TRANSFORMATION**  
*The Macro Micro Mismatch in ASEAN*  
Dato' Chu Jenn Weng, *Co-Founder, President & Group CEO, ViTrox Corp Berhad*  
Jenny Lee, *Senior Managing Partner, Granite Asia*  
Novan Amirudin, *Group CEO, CIMB Group Holdings Berhad*  
Moderator: Vishal Agarwal, *Co-Head, Private Markets and Head, Southeast Asia/South Asia, Khazanah Nasional Berhad*
- 3:10pm - 3:50pm **SPECIAL ADDRESS**  
YAB Dato' Seri Anwar Ibrahim, *Prime Minister of Malaysia*
- 3:50pm - 4:10pm **BREAK**
- 4:15pm - 5:00pm **FEATURE ADDRESS: Opportunities and Challenges in AI Age**  
James Mi, *Founding Partner, Lightspeed Luminous*  
Introducer: Kenneth Woo, *Head, North Asia, Khazanah Nasional Berhad*
- 5:05pm - 6:25pm **INNOVATION WITHOUT BORDERS**  
*Science, Technology and Innovation in Malaysia and Beyond*  
Hossein Fateh, *Founder & CEO, Cloud Capital and CloudHQ*  
Hugh Campbell, *Co-Founder & Partner, Bullhound Capital*  
Koh Cha-Ly, *Founder & CEO, Urbanmetry Sdn Bhd*  
Dr Kong Xin Ying, *Lee Kuan Yew Research Fellow, Nanyang Technological University Singapore*  
Introducer: Bahariah Bahadom, *Senior Vice President, Strategy, Khazanah Nasional Berhad*
- END OF DAY ONE**
- 6:30pm **DINNER**
- 7:45pm - 9:25pm **KMF SPECIAL EVENT**



**DEBUGGING UNCERTAINTY**

**Lessons from the Grasshopper  
and the Ant on Living with Risk**

**DAY 2 PROGRAMME**

**Tuesday, 7 October 2025 (Malaysia Time)**

**Grand Ballroom, Mandarin Oriental Kuala Lumpur | Virtual Platform**

- 8:30am - 9:45am **BREAKFAST**
- 10:00am - 10:45am **FEATURE ADDRESS: Lessons of History: Is the Disorder of Our Times Unprecedented?**  
**Prof Ayşe Zarakol**, *Professor of International Relations, University of Cambridge*  
**Introducer: Halil Ucarer**, *Head, Europe, Khazanah Nasional Berhad*
- 10:50am - 11:35am **FEATURE ADDRESS: Structure and Growth: Opportunities and Challenges for the Chinese Economy**  
**Prof Ming Lu**, *Distinguished Professor of Economics and Director of Shanghai Institute for National Economy, Shanghai Jiao Tong University*  
**Introducer: Tan Siaw Woan**, *Director, Investments, Khazanah Nasional Berhad*
- 11:40am - 12:40pm **CORE SESSION 3: GROWTH AND DEVELOPMENT**  
***Navigating the Tragedy of the Commons***  
**Koh Cha-Ly**, *Founder & CEO, Urbanmetry Sdn Bhd*  
**Dato' Seri TPr Dr Maimunah Mohd Sharif**, *Mayor of Kuala Lumpur*  
**Dr Masni Mat Dong**, *Assistant Professor, Tunku Abdul Rahman University of Management and Technology; and Visiting Research Fellow, Oxford Department of International Development, University of Oxford*  
**Moderator: Attiyaa Zuhaimy**, *Senior Vice President, Research, Khazanah Nasional Berhad*
- 12:40pm - 1:50pm **LUNCH BREAK**
- 2:00pm - 3:20pm **MALAYSIANA: Stories of Spectacular Malaysians**  
**Annic Lyn**, *Documentary & sports photographer; and Co-Founder, Women Photographers Malaysia*  
**Prof Dato' Dr Jafri Malin Abdullah**, *Neurosurgeon; and Professor of Neurosciences & Chairman, Brain & Behaviour Cluster, Universiti Sains Malaysia (USM)*  
**Dr Khoo Teng Jian**, *Physicist, ATLAS Experiment, CERN (European Organisation for Nuclear Research); and Research Assistant, Humboldt University of Berlin*  
**Dr Louisa Shobhini Ponnampalam**, *Marine scientist; and Co-Founder & Executive Director, The MareCet Research Organisation*  
**Introducer: Edmund Goh**, *Vice President, Research, Khazanah Nasional Berhad*
- 3:25pm - 4:10pm **FEATURE ADDRESS: Toward a More Balanced Capitalism in Uncertain Times - Lessons from Japan for Malaysia**  
**Prof Ulrike Schaede**, *Professor of Japanese Business and Director, Japan Forum for Innovation and Technology, School of Global Policy and Strategy (GPS), University of California, San Diego*  
**Introducer: Seet RuiXi**, *Vice President, Research, Khazanah Nasional Berhad*
- 4:10pm - 4:30pm **BREAK**
- 4:35pm - 5:35pm **CORE SESSION 4: PEOPLE AND LEADERSHIP**  
***Permanent, Intolerable Uncertainty and the Essence of Being Human***  
**Dr Alaa Murabit**, *Medical doctor, strategist and United Nations Sustainable Development Goals Advocate*  
**Lim Sim Seng**, *Former Group Executive, DBS Bank; Board Director, Raffles Medical Group & IOI Properties Group; and Singapore High Commissioner to Nigeria*  
**Prof Ulrike Schaede**, *Professor of Japanese Business and Director, Japan Forum for Innovation and Technology, School of Global Policy and Strategy (GPS), University of California, San Diego*  
**Moderator: Shahrizal Mohd Suffian**, *Head, Strategic Human Capital Management, Khazanah Nasional Berhad*
- 5:40pm - 5:50pm **CLOSING REMARKS**  
**Dato' Amirul Feisal Wan Zahir**, *Managing Director, Khazanah Nasional Berhad*
- 5:50pm - 6:10pm **CLOSING ADDRESS**  
**YB Senator Datuk Seri Amir Hamzah Azizan**, *Minister of Finance II Malaysia; and Board Member, Khazanah Nasional Berhad*
- END OF DAY TWO**