



Khazanah Megatrends Forum 2026

DAY 1 PROGRAMME

Monday, 5 October 2026

Grand Ballroom, Mandarin Oriental Kuala Lumpur | Virtual Platform

8:00 AM - 9:15 AM	REGISTRATION & BREAKFAST
9:40 AM - 9:55 AM	WELCOME REMARKS Dato' Amirul Feisal Wan Zahir, <i>Managing Director, Khazanah Nasional Berhad</i>
9:55 AM - 10:25 AM	OPENING ADDRESS YAB Dato' Seri Anwar Ibrahim, <i>Prime Minister of Malaysia</i>
10:30 AM - 11:15 AM	KEYNOTE ADDRESS <i>Tight and Loose: Mastering a Key Cultural Code</i> Prof Michele Gelfand, <i>Professor of Organizational Behavior and Professor of Psychology by Courtesy, Stanford University</i> Introducer: Abdul Rahman Azman Shah, <i>Vice President, Investments, Khazanah Nasional Berhad</i>
11:20 AM - 12:10 PM	CORE SESSION 1: GEOPOLITICS AND MARKETS <i>Reading Power in an Unanchored World</i> Bilahari Kausikan, <i>Chairman, Middle East Institute, National University of Singapore</i> Chucheng Feng, <i>Founding Partner, Hutong Research</i> Joyce Chang, <i>Chair of Global Research, JPMorganChase</i> Moderator: Ng Eu Gin, <i>Director, Finance, Khazanah Nasional Berhad</i>
12:15 PM - 1:00 PM	SPECIAL SESSION <i>Beyond Silos: Rethinking Risk, Return and the Whole Portfolio</i> Jayne Bok, <i>Head of Hong Kong and Macau & Head of Investments, Asia, Willis Towers Watson (WTW)</i> Prof Redouane Elkamhi, <i>Professor of Finance, Rotman School of Management, University of Toronto; and Senior Advisor, Healthcare of Ontario Pension Plan (HOOPP)</i> Moderator: Datuk Hisham Hamdan, <i>Chief Investment Officer, Khazanah Nasional Berhad</i>
1:00 PM - 2:00 PM	LUNCH BREAK
2:10 PM - 2:55 PM	FEATURE CONVERSATION <i>The Road Taken - Becoming Along the Way</i> Sandra E. Peterson, <i>Operating Partner, Clayton, Dubilier & Rice (CD&R)</i> Moderator: Puteri Nabeela Johari, <i>Senior Vice President, Research, Khazanah Nasional Berhad</i>
3:00 PM - 4:00 PM	CORE SESSION 2: FIRMS AND TRANSFORMATION <i>Wielding Institutional Power for Lasting Change</i> Bryan John Thompson, <i>Chief Airports Officer, Malaysia Airports Holdings Berhad (MAHB)</i> Dato' Fong Swee Kiang, <i>CEO, SkyeChip Berhad</i> Sandra E. Peterson, <i>Operating Partner, Clayton, Dubilier & Rice (CD&R)</i> Moderator: Dr Farid Mohamed Sani, <i>Head, Digitalisation, Khazanah Nasional Berhad</i>
4:00 PM - 4:20 PM	BREAK
4:25 PM - 5:10 PM	FEATURE ADDRESS <i>AI, Progress, and Power: Lessons from History</i> Prof Carl Benedikt Frey, <i>Associate Professor of AI & Work, Oxford Internet Institute, and Director, Future of Work Programme, Oxford Martin School, University of Oxford</i> Introducer: Dr Mir Salim, <i>Director, Research, Khazanah Nasional Berhad</i>
5:15 PM - 6:15 PM	INNOVATION WITHOUT BORDERS <i>Science, Technology and Innovation in Malaysia and Beyond</i> Dr Alvin Tan, <i>General Manager, Portfolio Construction and Risk, HESTA</i> Dr Hon Weng Chong, <i>Founder, Cortical Labs</i> Zad Chin, <i>Co-Founder & CEO, Anygraph</i> Introducer: Eysa Zulkifli, <i>Director, Investments, Khazanah Nasional Berhad</i>
	END OF DAY ONE



KHAZANAH
MEGATRENDS
FORUM 2026



Khazanah Megatrends Forum 2026

DAY 2 PROGRAMME

Tuesday, 6 October 2026

Grand Ballroom, Mandarin Oriental Kuala Lumpur | Virtual Platform

8:30 AM - 9:45 AM **BREAKFAST**

10:00 AM - 10:45 AM **FEATURE ADDRESS**

World on Fire?

Prof Stephen Kotkin, *Kleinheinz Senior Fellow, Hoover Institution, Stanford University*

Introducer: Jason Goh, Head, Americas, Khazanah Nasional Berhad

10:50 AM - 11:50 AM **CORE SESSION 3: GROWTH AND DEVELOPMENT**

Reframing Development from the Emerging World

Prof Amir Lebdioui, *Director, Technology and Industrialisation for Development Centre, and Associate Professor of the Political Economy of Development, University of Oxford*

Prof Krislert Samphantharak, *Professor of Economics and Public Policy, School of Global Policy and Strategy, University of California San Diego*

Prof Ulrike Schaeede, *Professor of Japanese Business and Director, Japan Forum for Innovation and Technology, School of Global Policy and Strategy, University of California San Diego*

Moderator: Nick Khaw, Head, Research & Co-Head, Private Markets, Khazanah Nasional Berhad

11:55 AM - 12:40 PM **FEATURE ADDRESS**

The Ambidextrous Organization

Prof Charles A. O'Reilly, *The Frank E. Buck Professor of Management, Stanford Graduate School of Business, Stanford University*

Introducer: Mohamad Hanafi Salehuddin, Senior Vice President, Investments, Khazanah Nasional Berhad

12:40 PM - 1:50 PM **LUNCH BREAK**

2:00 PM - 2:45 PM **FEATURE CONVERSATION**

Vision, Leadership, and the Rise of Asia's Founder-CEOs

Gautam Kumra, *Senior Partner & Asia Chairman, McKinsey & Company*

Moderator: Dato' Mohamed Nasri Sallehuddin, Chief Corporate Officer & General Counsel, Khazanah Nasional Berhad

2:50 PM - 4:10 PM **MALAYSIANA: Stories of Spectacular Malaysians**

Prof Dr Jillian Ooi, *Seagrass Ecologist, Universiti Malaya; and Artistic Director, Rhythm in Bronze Gamelan Ensemble*

Kiren Kaur, Founder & CEO, Infinite Minds Academy

Dr Loo Yen Yi, *Research Fellow, Sunway Centre for Planetary Health, Sunway University*

Prof Dr Mohd Hazwan Hussin, *Director of the Centre for Innovation and Consultation, and Professor of Industrial Chemistry, School of Chemical Sciences, Universiti Sains Malaysia*

Introducer: Edmund Goh, Vice President, Research, Khazanah Nasional Berhad

4:10 PM - 4:35 PM **BREAK**

4:40 PM - 5:40 PM CORE SESSION 4: SOCIETY AND COMMUNITY

It Takes a Village: Sharing Power, Shaping Progress

Datin Ar Junn Ng, *Director of Architecture and Heritage, CGB Consultants Sdn Bhd*

Prof Michele Gelfand, *Professor of Organizational Behavior and Professor of Psychology by Courtesy, Stanford University*

Datuk Nicol David, *Founder & Programme Director, Nicol David Organisation*

Siti Rahayu Baharin, *Co-Founder, Buku Jalanan Chow Kit*

Moderator: Natasha Su Sivarajah, *Senior Vice President, Investments, Khazanah Nasional Berhad*

5:45 PM - 5:55 PM **CLOSING REMARKS**

Dato' Amirul Feisal Wan Zahir, Managing Director, Khazanah Nasional Berhad

6:00 PM - 6:30 PM **CLOSING CONVERSATION**

YB Senator Datuk Seri Amir Hamzah Azizan, Minister of Finance II Malaysia; and Board Member, Khazanah Nasional Berhad

Moderator: Dr Nungsari Ahmad Radhi. *Board Member, Khazanah Nasional Berhad*

END OF DAY TWO